



transportation
investment
corporation

Monthly Status Report

Reporting Period: May 2026

1. Introduction

1.1. Project Overview

The Belleville Ferry Terminal is a provincially-owned, privately-operated international marine vehicle and passenger terminal in Victoria, British Columbia. The terminal is operated by FRS Clipper and Black Ball Ferry Line, and routes travel between Victoria and Washington State. Terminal users also include the United States Customs and Border Protection (USCBP) and Canada Border Services Agency (CBSA), who manage the international flow of passengers and commerce. The terminal serves as an important international goods and services gateway and contributes toward regional, provincial, and national economic growth.

The Belleville Terminal Redevelopment Project is being delivered in two phases. Phase 1, which was completed in February 2025, included the construction of a temporary terminal for FRS Clipper and United States Customs and Border Protection (USCBP) operations. Phase 2 is currently in progress and includes the demolition of the former Clipper terminal and USCBP administration building and the construction of a consolidated ferry terminal that FRS Clipper, Black Ball Ferry Line, USCBP, and CBSA will all operate out of once completed.

The Belleville Terminal Redevelopment Project is being funded by the Government of British Columbia and the Government of Canada.

1.2. Project Delivery

Transportation Investment Corporation (TI Corp), a provincial Crown corporation, is leading the delivery oversight of Phase 2 of the Project on behalf of the Ministry of Transportation and Transit and the B.C. Transportation Financing Authority.

Pomerleau Inc. (the Contractor) is the Design-Builder for the Project. B.C. Transportation Financing Authority, a crown corporation of the Ministry of Transportation and Transit, will own the new terminal when it is complete.

1.3. Project Goals

The goals of the Belleville Terminal Redevelopment Project are summarized below:

- Provide a safe and secure modern port of entry and terminal facility.
- Create a transportation gateway and welcoming port of entry that supports regional, provincial, and national economic development.
- Provide a terminal facility that responds to current and long-term environmental needs.
- Ensure positive integration of the Project with the surrounding community and urban landscape.

2. Project Dashboard

Objectives			Project Status	Comments
Project Delivery	Scope	Project delivered within the approved scope.	●	- The Project includes the demolition of the former FRS Clipper ferry terminal and the construction of a consolidated terminal for the terminal users. - The Project is being delivered within scope.
	Schedule	Project delivered within the approved schedule.	●	The Project is on track to be completed in late 2028.
	Budget	Project delivered within the approved budget of \$416 million for both phases.	●	- The Project spending for the month of May 2026 was \$9.9 million. - Total Project spending to date is \$122.6 million. - Total Federal recoveries to date are \$16.1 million.
	Safety	Ensure that Project work is performed safely, in compliance with all applicable safety regulations, and in accordance with government policy.	●	The Lost Time Injury Frequency Rate (LTIFR) for the Project is 0.0, which is less than the 2024 WorkSafeBC rate of 1.7 for Construction Sector – Large Employers (100+ employees).
	Quality	Implement and maintain an effective Quality Management System.	●	- Quality monitoring and auditing of select work activities and processes continue. - Review of quality documentation submittals are ongoing.
	Environmental	Ensure work is performed in an environmentally responsible manner.	●	- Environmental workplans are being implemented along with routine monitoring. - Work to mitigate construction noise is ongoing.
	Archaeology	Ensure work is performed in a manner that meets the standards of the Heritage Conservation Act.	●	Continued to progress the field program in collaboration with First Nations.
	Design and Construction	Provide design and technical oversight, coordinate and manage activities on site, and conduct compliance reviews.	●	- Review of design packages with ongoing coordination on design and construction options. - Construction works are underway.
Partners/ Stakehold	First Nations	Continue to build and maintain positive collaborative working relationships.	●	Continued to engage with First Nations in relation to environmental impacts, archeology, cultural recognition, and project opportunities.

	Third Parties	Continue to build and maintain positive relationships and secure agreements with Project partners and other third parties.	●	– Continued liaising closely with the City of Victoria on design and construction activities. – Engagement with Transport Canada is ongoing. – Regular communication with ferry operators and border agencies to review design and keep parties informed on updates and construction activities.
	Public and Stakeholder Engagement	Continue to build and maintain positive relationships with the community and other stakeholders.	●	– Ongoing engagement and communication with local businesses, community organizations, stakeholders, residents and the public.

Status	Description
●	Managing critical issues, negotiating resolution; action required immediately
●	Managing some issues, negotiating resolution; action required in the near term
●	Managing day to day operations

3. Project Documents and Achievements to Date

Project Delivery	Project Planning and Development	– Executed Design Build Agreement (June 2025)
	Environmental	– Archaeological Inspection Permit (December 2023) – Archaeological Alteration Permit (December 2023) – Transport Canada No Interference Determination (June 2024) – Transport Canada Conditional Port Activity Review (September 2024) – DFO Letter of Advice for Terminal Demolition (December 2024) – DFO Letter of Advice for Wharf Construction (March 2025)
	Design and Construction	– Construction commencement of redeveloped terminal (June 2025)
Partners/ Stakeholders	Third Parties	– City of Victoria Municipal Agreement (May 2023) – Memorandum of Understanding – Black Ball Ferry Line (April 2024) – Memorandum of Understanding – FRS Clipper (April 2024)
	Public and Stakeholder Engagement	– Public Engagement – September to October 2022 – Public Engagement Summary Report – September to October 2022

4. May Highlights and Three-Month Lookahead

4.1. Safety

Scope:	– Oversee and monitor health and safety roles, responsibilities, and procedures. – Manage Project health and safety activities. – Monitor health and safety performance metrics. – Ensure Project complies with WorkSafeBC regulations and government requirements.
Monthly Highlights:	– TI Corp and the Contractor met to align on shared safety expectations and to enhance collaboration efforts.
Three Month Lookahead:	– Continue dedicated safety meetings with Contractor. – Continue the review of Contractor updated health and safety plans. – Collect and report on monthly safety statistical summaries.

4.2. Quality

Scope:	– Establish quality objectives, standards, and performance measures. – Manage Project quality management activities. – Monitor quality management performance metrics.
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Monthly Highlights:	– No non-conformance reports (NCRs) have been initiated to date.
Three Month Lookahead:	– Continue to review any quality-related submittals. – Continue to review the Contractor’s inspections, work plans, and associated documents.

4.3. Environmental

Scope:	– Identify any environmental risks that may exist and ensure plans are in place to avoid or minimize such risks. – Identify and oversee relevant environmental standards and regulations, including associated permits, authorizations, notification periods, and consents. – Review Contractor environmental management plans and overseeing performance during construction. – Maintaining required documentation of environmental management activities, including audits and due diligence activities.
Monthly Highlights:	– Continued focus on monitoring and mitigation of construction noise. – Dredging commenced May 2 and will continue throughout the summer. – Environmental plans and submittals were reviewed and feedback provided to Pomerleau.
Three Month Lookahead:	– Continue monitoring and environmental audits performed by Project consultants. – Oversee environmentally sensitive works including but not limited to in-water work such as dredging, piling, and rip-rap placement activities.

4.4. Archaeology

Scope:	– Overseeing all archaeological work, including Archaeology Impact Assessment and archaeological monitoring. – Responding to chance archaeological or heritage finds.
Monthly Highlights:	– Evaluated plans and drawings as required and provided feedback to Pomerleau. – Continued analysis of previously excavated materials. – Conducted archaeological monitoring.
Three Month Lookahead:	– Continue archaeological monitoring. – Continue analysis of previously excavated materials.

4.5. Design and Construction

Scope:	– Review and oversee compliance with the design and construction requirements of the Project, including undertaking reviews of Project design drawings and construction documents. – Oversee Contractor on-site activities throughout the Project lifecycle.
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	– Monitor the Project’s schedule, scope, and progress.
Monthly Highlights:	– Continued reviewing the Contractor’s remaining construction documents. – Continued to progress piling, substructure works, and construction of the combi-retaining wall system.
Three Month Lookahead:	– Continue to review final design and construction documents. – Dredging to continue throughout the summer. – Continue substructure and foundation works. – Completion of the combi-wall.

4.6. First Nations

Scope:	– Consult and engage with impacted First Nations on Project initiatives and opportunities.
Monthly Highlights:	– Project continued to meet with the Songhees and Esquimalt Nations to provide Project updates and opportunities.
Three Month Lookahead:	– Project will continue to work with Songhees and Esquimalt Nations on cultural recognition initiatives in the new terminal.

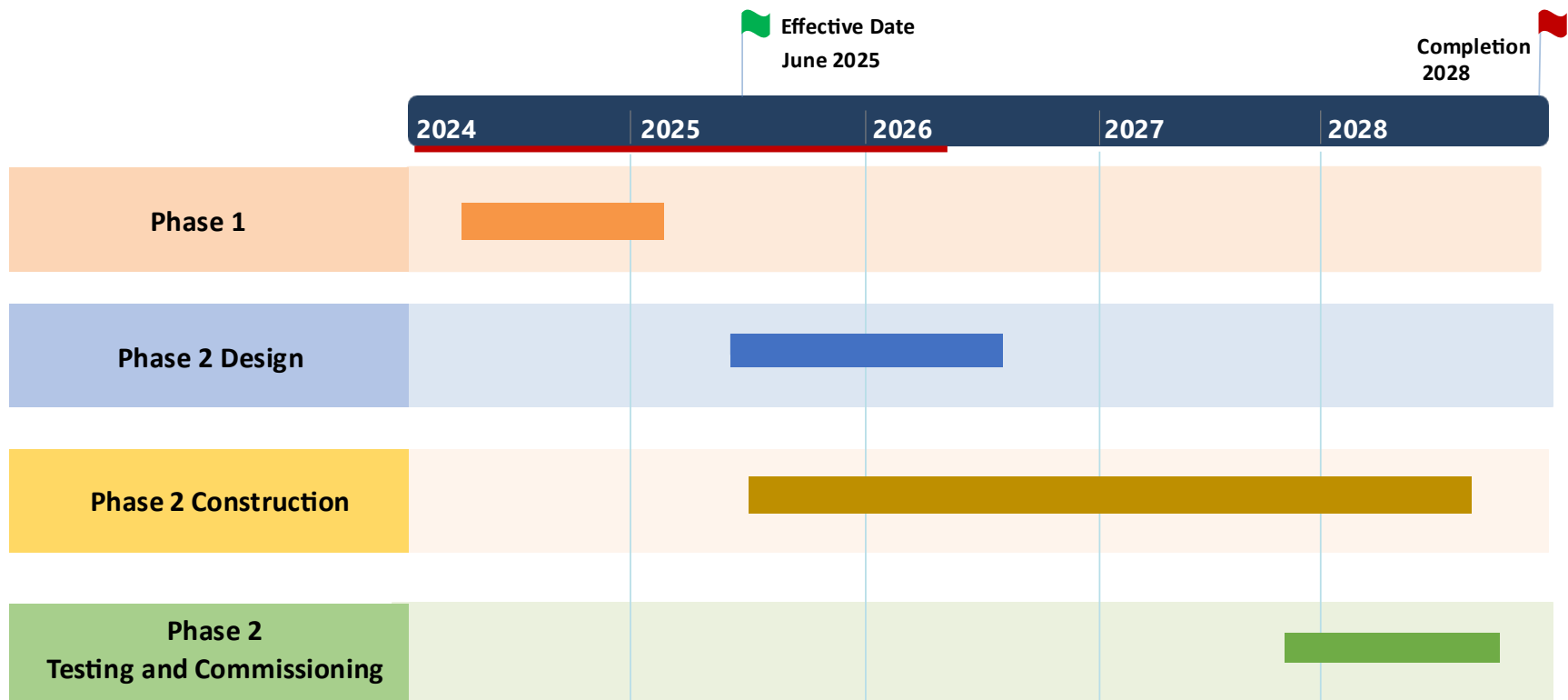
4.7. Third Parties

Scope:	– Engage with the City of Victoria, terminal users, and applicable regulatory bodies on Project implementation, design, and construction. – Municipal Agreement and Contribution Agreement
Monthly Highlights:	– Continued to meet with the City of Victoria and terminal users to review feedback on the terminal design and construction updates.
Three Month Lookahead:	– Complete design review process with City of Victoria, ferry operators and border agencies.

4.8. Public and Stakeholder Engagement

Scope:	– Manage ongoing public and stakeholder communications and engagement.
Monthly Highlights:	– Continued to distribute notifications, respond to enquiries and directly engage with interested parties. – Presented a construction update to the James Bay Neighbourhood Association. – Provided update to local media outlet about on-site construction activities. – Distributed notification for concrete truck staging on Pendray Street during large concrete pours.
Three Month Lookahead:	– Continue regular outreach with residents’ groups, business associations and community organizations. – Provide updates on design and construction activities and respond to enquiries.

5. Schedule



6. Project Photos



Figure 1: Progressing with installing rebar cages for the piles of the retaining wall.



Figure 2: A crane loads material from dredging onto a barge for transportation from the harbour.